

## Larry S. Gage

### Partner

Ropes & Gray

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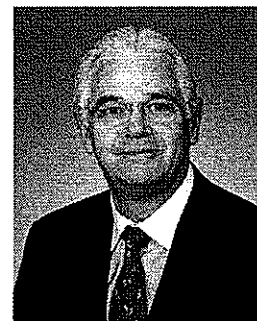
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### Practice

Larry Gage, a partner in Ropes & Gray's Health Care Group since 2008, has carved out a unique role in both public sector and non-profit health law and policy. Highly knowledgeable in the industry, Larry has been interviewed by a wide range of media and has been asked to testify over a dozen times before Congressional committees. Larry is a prolific writer and lectures on topics including hospital governance and legal structure, health care for the uninsured, Medicaid policy, medical school affiliation agreements, managed care and international health. He has conducted numerous corporate and strategic planning studies, as well as operational assessments and restructuring analyses.

### Professional Experience

In 1981, Larry founded the National Association of Public Hospitals and Health Systems (NAPH) and he has served as President of that organization for over 25 years. During that period, he developed and achieved enactment of Medicare and Medicaid reimbursement reforms that are the economic lifeblood of hospitals serving a disproportionate number of elderly and low income patients. Larry also served as Deputy Assistant Secretary for Health Legislation in the Federal Department of Health and Human Services and as staff counsel to the U.S. Senate Labor and Human Resources Committee.

Larry's clients have included major teaching hospitals, medical schools, integrated health and hospital systems, and state and local governments across the country. He has represented clients before many state agencies, the courts, Congress, DHHS and other federal agencies and has assisted clients with mergers, reorganizations, conversion to other corporate structures and negotiations of complex contracts and joint ventures.

### Honors & Awards

- *Chambers USA: America's Leading Lawyers for Business* (2009-2010)
- *Modern Healthcare, "100 Most Powerful People in Health Care"* (2007)
- *Washington, D.C. Super Lawyers* (2007)
- *The National Law Journal, "100 Most Influential Lawyers in America"* (2006)
- *Smart CEO, "Washington's Legal Elite"* (2005)

## **Memberships & Affiliations**

- National Public Health and Hospital Institute, Board of Directors (1988-present)
- Hospital Quality Alliance, Principal Member (2007-present)

## **Languages**

- Spanish

## **Bar Admissions**

- District of Columbia, 1973

## **Courts**

- Supreme Court of the United States
- U.S. Court of Appeals for the Federal Circuit

## **Education**

- 1972, J.D., Columbia Law School
- 1968, B.A., *cum laude*, Harvard University